

PRIORITY

P 152145Z NOV 00

FM HQ USAF WASHINGTON DC//XO//

TO ALMAJCOM//CV//

HQ USAFA USAF ACADEMY CO//CC//

AFRC ROBINS AFB GA//CV//

HQ 11WG BOLLING AFB DC //CC//

HQ NGB WASHINGTON DC//CV//

INFO HQ USAF WASHINGTON DC//XOF/XOI/XOO/IGX//

HQ AFSFC LACKLAND AFB TX//CV//

UNCLAS

SUBJECT: FORCE PROTECTION BEST PRACTICES

REF: AF/XO 181228Z OCT 00 MSG, FORCE PROTECTION

1. IN REF I MENTIONED THE COLE ATTACK, ASKED YOU TO IDENTIFY FORCE PROTECTION BEST PRACTICES AND LESSONS LEARNED, AND INFORMED YOU THAT AF/XOF WOULD BE MEETING WITH YOUR SECURITY FORCES DIRECTORS TO CAPTURE YOUR FORCE PROTECTION BEST PRACTICES AND CONCERNS. AF/XOF AND MAJCOM SF DIRECTORS MET ON 3 NOV 00 AND DEVELOPED THE FOLLOWING LIST OF BEST PRACTICES. I ENCOURAGE YOU TO REVIEW AND DISCUSS THESE ITEMS WITH YOUR THREAT WORKING GROUPS AND CONSIDER IMPLEMENTING ANY BEST PRACTICES AND LESSONS LEARNED NOT ALREADY IN EFFECT AT LOCATIONS YOU CONTROL. OUR FORCE PROTECTION DIVISION CAN PROVIDE MORE SPECIFIC DETAILS ON EACH BEST PRACTICE.

2. BEST PRACTICES:

A. ESTABLISHED COMPREHENSIVE AT/FP STANDARDS AND FP CORPORATE

STRUCTURE FOR THE COMMAND, INCLUDING A G.O. STEERING GROUP - FP BOARD

- FP WORKING GROUP - THREAT WORKING GROUP.

(AFRC/USAFE/AMC/AFMC/PACAF/AFSPC)

B. ESTABLISHED COMPREHENSIVE TWG CONOPS, SPECIFIC GUIDANCE,

INSTRUCTIONS, ROLE, MEMBERSHIP, AND FOCUS. (AMC/PACAF)

C. ESTABLISHED MOBILE TRAINING TEAMS TO CONDUCT AT/FP LEV II TRAINING

AND TO CERTIFY PEOPLE TO CONDUCT AT/FP LEV I TRAINING AS WELL AS

SERVE AS INSTALLATION OR DEPLOYABLE UNIT COMMANDER ANTITERRORISM

OFFICER ADVISORS. (AFRC/USAFE)

D. ESTABLISHED FORMALIZED AT/FP LEV I TRAINING FOR CIVILIAN

PERSONNEL, CONTRACTORS, AND DEPENDENTS. (NOTE: THIS WILL BE A NEW

REQUIREMENT IN THE NEXT REVISION OF DODI 2000.16, CURRENTLY IN FINAL

COORDINATION.) (AFSOC)

E. ESTABLISHED CENTRALIZED DELIVERY POINT AND SCREENING AREA FOR ALL

INCOMING MAIL AND SPECIAL DELIVERY PACKAGES. (AFSOC/AMC)

F. ESTABLISHED COMPREHENSIVE TWG AT WING LEVEL, FP OFFICE AT THE WING

LEVEL, AND ACTIVE FP OFFICER/NCO AT GROUP LEVEL TO CONDUCT FP

ASSESSMENTS AND REPORT FINDINGS THROUGH THE FP OFFICE TO THE TWG.

(AFSOC)

G. CONDUCTED COMPREHENSIVE AT/FP TRAINING AT DOD DEPENDENTS' SCHOOLS:

TRAINED FACULTY, BRIEFED STUDENTS, HIRED OFF-BASE SCHOOL GUARDS,

DEVELOPED DODDS-SPECIFIC THREATCON CHECKLISTS. (USAFE)

H. ESTABLISHED AGGRESSIVE PROGRAM FOR RAPID DISSEMINATION OF AT/FP

INFORMATION AND ADVISORIES TO THE BASE POPULACE THROUGH USE OF MASS

EMAILS AND THREATCON WARNING BANNERS DURING COMPUTER LOGON. (USAFE)

I. INSTALLATIONS PROVIDED DAILY SITREPS TO NAF/MAJCOM COMMANDERS, WHICH INCLUDED CURRENT THREATCON, RANDOM AT MEASURES IN EFFECT, AND ANY SUSPICIOUS ACTIVITIES UNDER INVESTIGATION. (AFSPC)

J. NO-NOTICE ASSESSMENT OF INSTALLATION AT/FP PROCEDURES CONDUCTED BY AT/FP VULNERABILITY ASSESSMENT TEAM (PART OF IG TEAM) 72-HOURS PRIOR TO ASSESSMENT COVERING OPSEC, COMSEC, PHYSICAL SECURITY, ETC.

(AFSPC)

K. FORCE PROTECTION COMPUTERIZED STATISTICS (COMPSTAT) PROCESS; PROACTIVE VICE REACTIVE APPROACH INCORPORATING TIMELY AND ACCURATE INTELLIGENCE, EFFECTIVE TACTICS, RAPID DEPLOYMENT OF RESOURCES, RELENTLESS ASSESSMENT AND FOLLOW UP BY COMMANDER AND SENIOR STAFF.

(AFSPC)

L. INSTITUTED A MAJCOM FORCE PROTECTION INVESTMENT MATRIX TO ASSESS AND PRIORITIZE COMMAND AT/FP REQUIREMENTS AND DEVELOP A FUNDING STRATEGY. (USAFE/PACAF)

M. A MAJCOM PERIODICAL WAS DEDICATED ENTIRELY TO FORCE PROTECTION ISSUES. (AFMC)

3. AS YOU CAN SEE, WE'RE DOING A LOT OF GREAT THINGS TO PROTECT OUR PEOPLE AND RESOURCES, BUT AS YOU KNOW WE NEED TO CONTINUALLY LOOK FOR IMMEDIATE, SHORT-TERM, AND LONG-TERM WAYS TO MITIGATE OUR REMAINING VULNERABILITIES. WE ARE PRIMED TO ASSIST YOU. MY STAFF POCS IN THE FORCE PROTECTION DIVISION (XOFP) ARE LT COL TOM HOLZ (DSN 425-0013) AND LT COL SCOTT LIARD (DSN 425-7935).

BT

